




30 June 2026




Appendix 1: Updated Stakeholder Engagement

External Engagement Phase (October 2025-June 2026)

EXTERNAL Stakeholder Engagement Phase: Meetings with MPs, MLAs, Councils, Other Key Stakeholders (based on Enquiries and requests for engagement in October-December 2025 & January-June 2026)


| Date | Group/Detail | Lead | Trust Team | Notes/Actions |
|----------|---------------------------------------|-------------------|---|---|
| 3/10/25 | Dept of health & SPPG | Neil Guckian | | Update Meeting following Trust Board workshop |
| 6/10/25 | FODC H&SCC | Geraldine McKay | In Person: Geraldine McKay, Director of Unscheduled Care, Medicine, Cancer and Clinical Services; Dr Brendan Lavery, Medical Director; Shane Breen, Asst Director, Integrated Care Systems; Chris Curran, Senior Communications Manager & Public Affairs; Virtual: Mark Gillespie, Director of Surgery, Paediatrics & Women's Health |  20251006_FODC Briefing_v2.pptx |
| 07/10/25 | Trust Board | Chair, Dr Frawley | Trust Board | Engagement and discussion on closing of the Public Consultation on EGS and launching a new programme of work to develop a new FWT Vision. |
| 10/10/25 | Chair FODC H&SCC, Cllr Errol Thompson | Teresa Molloy | Teresa Molloy, Director of Planning, Performance & Corporate Services; Shane Breen, Chris Curran | Meeting Virtual – providing update on the FWT Futures Project planning and next steps. |
| 10/10/25 | Chair FODC, Cllr B McElduff | | Shane Breen, Chris Curran | Meeting in SWAH - providing update on the FWT Futures Project planning and next steps. |


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| 24/10/25 | SDLP MP, MLA Group: MP Colum Eastwood, MLA Sinead McLaughlin, MLA Mark Durkan, MLA Daniel McCrossan, MLA Cara Hunter | Neil Guckian | Neil Guckian, Brendan Lavery, Chris Curran, Oliver Kelly | Providing update on the FWT Futures Project planning and next steps – answering questions with regard to public statements and all questions arising from SDLP Party Elected Reps. |
| 29/10/25 | UUP Diana Armstrong MLA | Neil Guckian | Neil Guckian, Geraldine McKay, Shane Breen | Meeting at request of MLA |
| 06/11/25 | Meeting with FODC Chair and CE | Chris Curran | Shane Breen, Chris Curran | Meeting re Fermanagh and West Tyrone Narrative and Vision Work Planning (incl. SWAH) |
| 12/11/25 | Meeting with SF Cllrs Group DSDC – x 6 Cllrs | | Shane Breen, Chris Curran | Providing update on the FWT Futures Project planning and next steps. |
| 13/11/25 | Derry Strabane DC | Neil Guckian | Neil Guckian, Chief Executive; Teresa Molloy, Director of Planning, Performance & Corporate Services; Dr Brendan Lavery, Medical Director; Mark Gillespie, Director of Surgery, Paediatrics & Women's Health; Shane Breen, Asst Director, Integrated Care Systems; Chris Curran, Senior Communications Manager & Public Affairs; |  20251113 Presentation to Derr Providing update on the FWT Futures Project planning and next steps – answering questions with regard to public statements, SOAS Presentation to DSDC Council, going through questions arising from Cllrs present. |
| 13/11/25 | Meet with Editor & Editorial Team in Impartial Reporter | Chris Curran | Chris Curran, Shane Breen, Oliver Kelly, Prof Ronan O'Hare | Meeting to talk through proposed PR, features and info campaign and work ahead on the FWT Vision Programme. |
| 21/11/25 | Sinn Fein MLA, MP Group: MP Pat Cullen MP Orfhlaith Begley MLA Aine Murphy MLA Jemma Dolan MLA Colm Gildernew MLA Declan McAleer MLA Nicola Brogan | Teresa Molloy | Teresa Molloy, Brendan Lavery, Mark Gillespie, Geraldine McKay, Donna Keenan, Monica Monaghan, Oliver Kelly, Chris Curran |  20251121 Presentation to Pub Providing update on the FWT Futures Project planning and next steps – answering questions with regard to public statements, SOAS Presentation to DSDC Council, going through questions arising from Party Elected Reps. |
| 19/11/25 | SF Northern Sector Party Group Meeting MLA Padraig Delargy, MLA Ciara Ferguson | Neil Guckian | Neil Guckian, Chris Curran | Providing update on the FWT Futures Project planning and next steps – answering questions with regard to public statements, SOAS response and going through |


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| | | | | questions arising from Party Elected Reps. |
| 20/11/25 | Meeting Chair NI Assembly Health Committee, MLA Philip McGuigan | Neil Guckian | Neil Guckian, Chris Curran | Providing update on the FWT Futures Project planning and next steps – answering questions with regard to public statements, SOAS response and going through questions arising from Party Elected Reps. |
| 20/11/25 | Strategic Engagement Forum | Teresa Molloy | Service User Involvement Forum, | FWT Briefing & Engagement in Service user meeting (6 attendees) |
| 21/11/25 | Alliance Party Group: MLA Nuala McAlister, Hannah Irwin SpAd (Apologies - MLA Danny Donnelly) Noted - Cllr Eddie Roofe apology from Nuala McAlister in respect of attendance. | Neil Guckian | Neil Guckian, Teresa Molloy, Brendan Lavery, Mark Gillespie, Geraldine McKay, Donna Keenan, Monica Monaghan, Oliver Kelly, Chris Curran |  20251121 Presentation to Pub Providing update on the FWT Futures Project planning and next steps – answering questions with regard to public statements, SOAS response going through questions arising from Party Elected Reps. |
| 21/11/25 SOAS Cancelled this meeting | Planned Meeting with SOAS Group in Fermanagh and Omagh Council, Enniskillen. See correspondence and public info | Neil Guckian | Meeting did not proceed, cancelled late on Thursday (5pm) by SOAS who notified Council and Trust.  Meeting Logistics.msg | https://westerntrust.hscni.net/wp-content/uploads/2025/11/WT006-211125-Letter-to-SOAS-21-November-2025.pdf Western Trust begin stakeholder pre engagement meetings schedule Western Health & Social Care Trust |
| 25/11/25 | SPPG & PHA Meeting | Neil Guckian | | Vision planning Engagement discussion |
| 27/11/25 | Meeting with NI Assembly HC in SWAH | Neil Guckian | Neil Guckian, Dr Tom Frawley, Dr Brendan Lavery, Teresa Molloy MLA Health Committee Members: Philip McGuigan, Chair, Sinn Fein Danny Donnelly, Deputy Chair, Alliance Colin McGrath, SDLP Alan Chambers, UUP Diane Dodds, DUP, Lynda Dillon, SF |  20251127 NI Assembly Health Co UTV Feature, Local Media – Impartial Reporter and Fermanagh Herald both attended for walkaround visit Western Trust provides Independent Improved Outcomes Data for Emergency General Surgery Patients to Assembly Committee for Health Western Health & Social Care Trust |

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| 28/11/25 | Meeting with Herald Group Media Editorial Team – Group Director, Editors of Fermanagh H, Ulster H, Tyrone H, Strabane Chronicle (x4) | Chris Curran | Chris Curran, Shane Breen, Oliver Kelly, Prof Ronan O’Hare | Meeting to talk through proposed PR, features and info campaign and work ahead on the FWT Vision Programme. |
| 15/12/95 | MLA/MPs/Elected Reps attending from UUP are listed below. Diana Armstrong MLA Cllr. Victor Warrington Cllr. Rosemary Barton Cllr. Roy Crawford Apologies - Cllr. John McClaughry Lord Elliott. Lewis McVitty, Party Researcher. | Neil Guckian | Neil Guckian, Teresa Molloy, Brendan Lavery, Mark Gillespie, Geraldine McKay, Monica Monaghan, Chris Curran, Shane Breen | Providing update on the FWT Futures Project planning and next steps – answering questions with regard to public statements, SOAS information in public, going through questions arising from Party Elected Reps. |
| 15/12/25 | Business Leaders Meeting in Encirc, Enniskillen Led by Fiacre O’Donnell and a number of CEO/Managing Directors of Businesses in Fermanagh. Business Stakeholder Representatives highlighted in photo PR on link. | Neil Guckian | Neil Guckian, Teresa Molloy, Brendan Lavery, Mark Gillespie, Geraldine McKay, Chris Curran, Shane Breen | Tour of Encirc as a wider group followed by Roundtable discussions in groups. Providing update on the FWT Futures Project planning and next steps – answering questions with regard to SWAH and clarifying information re public statements, SOAS questions, going through questions and concerns raised by Business Leaders. Trust Update: Fermanagh and West Tyrone Future Health and Care Services Western Health & Social Care Trust Business Leaders Release: Fermanagh business leaders meet with Western Health and Social Care Trust - Encirc |
| 15/12/25 | Meeting DUP MLAs: MLA Deborah Erskine MLA Gary Middleton MLA Alan Robinson MLA Tom Buchanan MLA Diane Dodds | Neil Guckian | Neil Guckian, Teresa Molloy, Brendan Lavery, Mark Gillespie, Geraldine McKay, Shane Breen, Chris Curran, Oliver Kelly | Did not proceed - To be re-organised in January 2026 |
| 16/12/25 | Trade Unions Joint Forum | Shane Breen | Shane Breen, Chris Curran | Briefing and Engagement on FWT Vision Programme with TU Joint Forum |
| 19/12/25 | SOAS Engagement to discuss way forward in Fermanagh House | | Shane Breen, Chris Curran | Meeting with SOAS Representatives: Patrick Mulholland (NIPSA), Helen Hamill, |

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| | | | | <p>Donal O’Coffai, Fr Brian Darcy, Jimmy Hamill.</p> <p>Lengthy discussion to look at how SOAS and the Western Trust could engage going forward.</p> |
| 15/01/26 | Strategic Engagement Forum | Teresa Molloy | Service User Involvement Forum, | FWT Briefing & Engagement in Service user meeting (5 attendees) |
| 22/01/2026 | <p>Meeting with the Fermanagh and Omagh Full Council, 7pm.</p> <p>This is a Live Streamed Meeting. In person and Hybrid in Omagh Council Offices, Grange.</p> <p>Full Live Meeting here:</p> <p>CLICK HERE to view Live Stream</p> | Neil Guckian | Neil Guckian, , Geraldine McKay (Lead Director), Teresa Molloy, Brendan Lavery, Mark Gillespie, Maura O’Neill, Donna Keenan, Karen Hargan, Shane Breen, Chris Curran. | <p>To provide update on the FWT Futures Project planning and next steps, Status and position re EGS, SOAS Roadmap position from the Trust, answering questions arising from Council Elected Reps.</p> <p> 251211 WHSCT - Restoration of Emer</p> <p> 20260122 FWT HC Futures Presentatioi</p> |
| 23/01/2026 | Meeting with DoH Comms | Neil Guckian | Neil Guckian, Teresa Molloy, Chris Curran, Oliver Kelly | |
| 23/01/2026 | Meeting with Service user Involvement Rep, Dinah Shortt | Shane Breen, Chris Curran | | Discuss engagement, communications, language and planned leaflet March 2026 |
| 26/01/2026 | Meeting with CE Council & Director Community Planning re ICLRD Report | Teresa Molloy | Teresa Molloy, Shane Breen, Seamus Ward, Chris Curran | Meeting to discuss the Draft ICLRD Report and the issues raised by the Trust in respect of errors and omissions. |
| 29/01/2026 | Stakeholder engagement with the Local Negotiating Committee | HR | Chris Curran | <p> 20260129 FWT HC Futures Brief to Locc</p> |
| 06/02/2026 | Staff Engagement and Advisory Group | Mark Gillespie, Monica Monaghan, HR | Large Group, PMO | Meeting to discuss Engagement Design for next phase of Vision work with Denise Hampson and Hannah Clubb |
| 06/02/2026 | Meeting with SOAS Executive and Trust. SOAS Represented by Patrick Mulholland (NIPSA GS), Donal O’Coffai, Brian Darcy, Jimmy Hamill, Helen Hamill | Neil Guckian | <p>Neil Guckian, Teresa Molloy, Brendan Lavery, Mark Gillespie, Shane Breen, Chris Curran</p> <p>DoH: Director, Joanne Elliott</p> | The Trust Executive met for the first time with SOAS Executive to talk through the Trust’s Response to the SOAS Roadmap and answered questions re EGS. |

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| 09/02/2026 | Meeting with Jason Foy, Director at DAERA | Shane Breen | Shane Breen, Seamus Ward, Chris Curran | Meeting to talk through Rural Consultation and area of overlap and collaboration on forthcoming engagement and vision |
| 10/02/2026 | Stakeholder Analysis Meeting (Kathy Graham) with Members of the SWAH SDG: Mark Taylor, Joanne Elliott, Alison McCullagh, Cllr Barry McElduff, Jenny Irvine, Dinah Shortt, Carol Reid | Neil Guckian | Facilitated K Graham, Shane Breen, Chris Curran | Stakeholder analysis and Transition from the SWAH Strategic Development Group through to the next phase. Includes Council Chair/CE and External Stakeholders involved previously in SWAH SDG.  171125 SWAH SDG.pdf |
| 10/02/2026 FODC Council Offices, Omagh | Meeting with Chair of FODC, Cllr B McElduff, and CEO Alison McCullagh | | Shane Breen and Chris Curran | Meeting to talk through the ICLRD Report, Trust correspondence and issues raised in respect of inaccuracies and information. |
| 16/02/2026 | FODC Request for Council to Visit and meet and engage with Staff at Omagh hospital & PCC – Chair/CE | Mark Gillespie, Dr Maura O'Neill | Mark Gillespie, Maura O'Neill, Shane Breen, Chris Curran with Senior leaders in Omagh Hospital | Walk-around and engaged with staff across all the following areas - Cardiac Assessment Unit, which sees 9000 patients per year; Urgent Care and Treatment Centre, which sees 22000 patients per year; The Treatment Rooms, where 200 outpatient appointments are scheduled per day, over 50,000 appointments per year; Palliative Care and Rehabilitation wards; Day Procedure Unit and Theatres Video and PR Features following. |
| 17/02/2026 | ICLRD Advocacy Report Launch and Engagement Day in Killehevin, Enniskillen | Maura O'Neill | Maura O'Neill, Shane Breen, Chris Curran | Rural Health Event hosted by ICLRD and FODC to launch and engage on the Advocacy Report. |
| 18/02/2026 | Meeting with Dr Laura McDonnell, SWGP Fed and SDG | | Shane Breen, Chris Curran | Meeting with Dr McDonnell to discuss the SWAH SDG, next phase and follow up engaging with Maura O'Neill and team for Primary Care in Strategic Advisory Group going forward |
| 19/02/2026 | Community Planning Strategic Partnership Board | Teresa Molloy | Teresa Molloy, Shane Breen, Chris Curran | Meeting and presentation to the FODC CPSPB and Agency Partners on the Engagement and FWT Vision moving forward |

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| | | | |  20260219 FWT HC Futures Presentatior |
| 19/02/2026 | Fermanagh and Omagh Council Health and social Care Sub Committee. Hybrid Meeting | Geraldine McKay | Geraldine McKay, Karen O'Brien, Chris Curran | FODC Health & Social Care Committee, Update on latest issues and presentation on Adult Mental Health Services. Group Meet 4 times per year. Workshop Meeting to be looked at for FWT Engagement with the Health Committee in April 2026. |
| 20/02/2026 | Meeting with DUP Party Group MLA Deborah Erskine, MLA Tom Buchanan, MLA Diane Dodds | Neil Guckian | Neil Guckian, Mark Gillespie. Brendan Lavery, Maura O'Neill, Chris Curran, Shane Breen, Oliver Kelly | Meeting to talk through issues, including EGS latest CHKS Report data, outcomes information and full update on the FWT Vision Planning and Programme of work. |
| 26/02/26 | Engagement Meeting with Patient Client Council | Shane Breen | | Briefing and engagement with PCC on way forward in Engagement planning for FWT Vision work |
| 26/02/26 | Engagement Meeting with Improvement through Involvement Committee | Teresa Molloy | | Briefing and engagement with PCC on way forward in Engagement planning for FWT Vision work |
| 26/02/26 | DoH, SPPG & PHA Meeting | Neil Guckian | | Vision planning Engagement discussion |
| 27/02/2026 | Meeting CAWT | Neil Guckian | Neil Guckian, Chris Curran | Meeting re Enquiries and Public Rep/Council enquiries on CAWT provision and programmes to date |
| 05/03/2026 | Rural Health Day in association with RCGP | Chris Curran | Minister attending | Attendance at Rural Primary Care Event in Fermanagh House, link with GPS in southern sector. |
| 13/03/26 | Rural Health Day | | Public event | Community Engagement Event |
| 19/03/26 | Engagement Meeting with Improvement through Involvement Committee | Teresa Molloy | | Briefing and engagement with PCC on way forward in Engagement planning for FWT Vision work |
| 01/04/2026 | Meeting with PSNI Fermanagh West Tyrone, District Commander | Neil Guckian | Neil Guckian, Dr Brendan Lavery, Chris Curran | Discussion on collaboration in the area and links to Hospitals – SWAH and Omagh HPCC |
| 02/04/26 | Trust Board | Chair, Dr Frawley | | Briefing and discussion on planned approach and way forward for Engagement phases for FWT Vision work |
| 13/04/2026 | Meeting with Council Community Planning – FODC Community Voluntary Sector Forum on FWT Vision and | Shane Breen | Shane Breen, Seamus Ward, Chris Curran | Facilitation of Meeting with WHST re Fermanagh and West Tyrone Health and Care Futures |

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| | <p>Planning for Engagement.</p> <p>Invited Attendees included: Action For Children), Jenny Irvine (ARC), Community Advice Fermanagh, Connect Fermanagh, Early Years Fermanagh, Easilink, OAK HLC, Fermanagh Community Transport, Sonya (Fermanagh Trust), Omagh Focused, Lakeland Care, OIAS, Omagh Community Forum, Omagh Volunteer Centre, South West Age Partnership, Fermanagh and Omagh Council Reps - Helen Sheils, Gary Mortland, Alison Gilmore, Kim Weir. Deirdre O'Connor, Julie Matthews, John Boyle</p> | | | <p>Project with Community Voluntary Sector Leaders.</p>  <p>20260413 FWT HC Futures Presentation t</p> |
| 15/04/26 | DoH, SPPG & PHA Meeting | Neil Guckian | | Vision planning Engagement discussion |
| 15/05/26 | Meeting Update Briefing with DoH, SPPG & PHA | Teresa Molloy | Teresa Molloy, Brendan Lavery, Mark Gillespie, Shane Breen, Chris Curran | Update on the FWT Vision Programme of Work |
| 15/05/26 | Engagement Meeting with Patient Client Council | Shane Breen | | Briefing and engagement with PCC on way forward in Engagement planning for FWT Vision work |
| 07/05/26 | Trust Board | Chair, Dr Frawley | | Briefing and discussion on planned approach and way forward for Engagement phases for FWT Vision work – Approved by TB. |
| 01/06/26 | Council Chair & to Omagh Renal Unit, Urgent Care, Outpatients | Geraldine McKay | Geraldine McKay, Julie Collins, Shane Breen, Chris Curran | Follow Engagement sessions with Council at Omagh in respect of Vision Work |
| 04/06/26 | Carers Event in Silverbirch | Geraldine McLaughlin | HI Team, Shane Breen, Chris Curran | Update on FWT Visioning Work and programme of engagement, Engagement Questionnaires with Carers Group |
| 05/06/26 | Briefing Session with Alliance Party Group led by MLA Danny Donnelly and with Cllr Stephen Donnelly | CEO Karen Hargan | Karen Hargan, Teresa Molloy, Geraldine McKay, Brendan Lavery, Mark Gillespie, Donna Keenan, Eimear | Briefing agenda included FWT Vision next steps, Financial Outlook and Latest Developments at Omagh and SWAH |

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| | | | McAuley, Shane Breen, Oliver Kelly, Chris Curran | Detailed Public Reps Brief provided – see Appendix 2 |
| 05/06/26 | Briefing Session with UUP Party Group led by MLA Diana Armstrong with Lord Elliott, Cllr Warrington, Cllr McClaghry | CEO Karen Hargan | Karen Hargan, Geraldine McKay, Mark Gillespie, Donna Keenan, Eimear McAuley, Shane Breen, Chris Curran | Briefing agenda included FWT Vision next steps, Financial Outlook and Latest Developments at Omagh and SWAH Detailed Public Reps Brief provided – see Appendix 2 |
| 09/06/26 | Carers Event in Killyhevlin | Geraldine McLaughlin | Involvement and Health Improvement Team, Ciaran Lockhart | Update on FWT Visioning Work and programme of engagement, Launch of Public Engagement Questions |
| 12/06/26 | Sinn Fein MLA, MP Group: MP Orfhlaith Begley MLA Aine Murphy MLA Jemma Dolan MLA Colm Gildernew MLA Declan McAleer MLA Nicola Brogan MLA Ciara Ferguson Apol: MP Pat Cullen, MLA Pdraig Delargy | CEO Karen Hargan | Karen Hargan, Teresa Molloy, Dr Brendan Lavery, Dr Maura O’Neill, Geraldine McKay, Mark Gillespie, Shane Breen, Chris Curran, Oliver Kelly | Briefing session update on Financial Outlook, FWT Vision Programme of Work and Updates on Hospital & Community Services. Meeting was cancelled due to the Civil Unrest. MLAs attended instead at SWAH and Altnagelvin for united front against racism against staff. Western Trust Reaffirms United Support for Ethnic Minority Staff and Communities Western Health & Social Care Trust Meeting to be rescheduled quickly on 24 June 2026 |
| 12/06/26 | DUP MLA, MP Group: MP Gregory Campbell MLA Deborah Erskine, MLA Tom Bushanan, MLA Diane Dodds, MLA Julie Middleton, MLA Alan Robinson Cllr S Hawkes | CEO Karen Hargan | Karen Hargan, Teresa Molloy, Dr Brendan Lavery, Dr Maura O’Neill, Geraldine McKay, Mark Gillespie, Shane Breen, Chris Curran, Oliver Kelly | Briefing session update on Financial Outlook, FWT Vision Programme of Work and Updates on Hospital & Community Services. Meeting was cancelled due to the Civil Unrest. MLAs attended instead at SWAH and Altnagelvin for united front against racism against staff. Western Trust Reaffirms United Support for Ethnic Minority Staff and Communities Western Health & Social Care Trust Meeting to be rescheduled quickly on 24 June 2026 |
| 23/06/26 | Joint Forum (with Trade Unions) | Chris Curran | 23 members in attendance | Briefing and Engagement on FWT Vision Programme with Joint Forum (TU). |

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| 24/06/26 | <p>Sinn Fein MLA, MP Group:</p> <p>MP Pat Cullen MP Orfhlaith Begley MLA Aine Murphy MLA Jemma Dolan MLA Colm Gildernew MLA Declan McAleer MLA Nicola Brogan MLA Ciara Ferguson MLA Maoiliosa McHugh</p> <p>Apol: MLA Padraig Delargy</p> | CEO Karen Hargan | Karen Hargan, Teresa Molloy, Dr Brendan Lavery, Dr Maura O'Neill, Geraldine McKay, Shane Breen, Chris Curran, Oliver Kelly | <p>Briefing session update on Financial Outlook, FWT Vision Programme of Work and Updates on Hospital & Community Services.</p> <p>Meeting was cancelled due to the passing of Trust Board Chair, Dr Frawley</p> <p>Meeting rescheduled on 23 July 2026</p> |
| 24/06/26 | <p>DUP MLA, MP Group:</p> <p>MP Gregory Campbell MLA Deborah Erskine, MLA Tom Bushanan, MLA Diane Dodds, MLA Julie Middleton, MLA Alan Robinson Cllr S Hawkes</p> | CEO Karen Hargan | Karen Hargan, Teresa Molloy, Dr Brendan Lavery, Dr Maura O'Neill, Geraldine McKay, Shane Breen, Chris Curran, Oliver Kelly | <p>Briefing session update on Financial Outlook, FWT Vision Programme of Work and Updates on Hospital & Community Services.</p> <p>Meeting was cancelled due to the passing of Trust Board Chair, Dr Frawley</p> <p>Meeting rescheduled on 23 July 2026</p> |
| 24/06/26 | Follow up meeting with Fermanagh Business Stakeholders Group in SWAH, with Tour in SWAH | Karen Hargan, CEO | Karen Hargan, Teresa Molloy, Dr Brendan Lavery, Dr Maura O'Neill, Geraldine McKay, Shane Breen, Chris Curran | Due to unavailability of Bus Stakeholders Group Lead, this is being rescheduled in August/September. |
| 24/06/26 | <p>Meeting of Fermanagh and Omagh Council Health & Social Care Committee, 3pm</p> <p>New H/C Chair Cllr B McGrath & 9 Council Elected Members, CEO Council.</p> <p>Live Streamed Meeting</p> | CEO Karen Hargan | Karen Hargan, Geraldine McKay, Teresa Molloy, Dr Brendan Lavery, Dr Maura O'Neill, Shane Breen, Chris Curran | <p>Briefing session update on Financial Outlook, FWT Vision Programme of Work and Updates on Hospital & Community Services.</p> <p>Meeting was cancelled due to the passing of Trust Board Chair, Dr Frawley</p> <p>Meeting to be rescheduled in early July 2026</p> |

Staff & Internal Engagement & Communications (October 2025-June 2026)

Internal Engagement Phase: Fermanagh and West Tyrone Staff Engagement and Advisory Group has been established with Engagement Leads appointed across the range of services in Hospital and Community and staff-side trade union representatives.

Engagement leads will be coordinating a range of engagement sessions with staff across service areas in July, August and September 2026.

| Date | Event | Stakeholder | Details |
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| 15/10/2025 | Staff Engagement and Advisory Group | Staff/Unions | Ongoing Staff FWT Briefing and engagement session (30 staff members) |
| 05/12/2025 | Staff Engagement and Advisory Group | Staff/Unions | Ongoing Staff FWT Briefing and engagement session (30 staff members) |
| 27/11/2025 | Senior Leaders Forum | Staff | FWT Briefing and engagement session - 81 senior leaders attended |
| 16/01/2026 | Staff Engagement and Advisory Group | Staff/Unions | Ongoing FWT Briefing and engagement session (30 staff members) |
| 05/02/2026 | Staff Vision Meetings (x5 individual open meeting in total) | Staff | Approx. 100 staff in total attended to talk through proposed engagement planning, questions and engagement, providing feedback to independent facilitators from HSC Leadership Centre for new Engagement approach with staff and the public for the development of a Vision. |
| 06/02/2026 | Staff Engagement and Advisory Group | Staff/Unions | Formal engagement session on the development of an Engagement plan and questions in the development of a new vision for FWT |
| 06/03/2026 | Staff Engagement and Advisory Group | Staff/Unions | Ongoing FWT Briefing and engagement session (30 staff members) |
| 06/03/2026 | Engagement leads focus group | Staff | engagement session to talk through planned engagement mechanisms and ideas to work towards maximum feedback and engagement from staff to help develop a new Vision for FWT. |
| 20/03/2026 | Engagement leads | Staff | FWT Briefing and engagement session |
| 01/05/2026 | Staff Engagement and Advisory Group | Staff/Unions | Ongoing FWT Briefing and engagement session (30 staff members) |
| 05/06/2026 | Staff Engagement and Advisory Group | Staff/Unions | Ongoing FWT Briefing and engagement session (30 staff members) |